



UMEÅ UNIVERSITY

Recommendation letter

Dear Cumulus Association Members,

I am pleased to support Sandrine Lebas in her application for an executive board position within Cumulus. As Head of Umea Institute of Design and a strong advocate for sustainable design education, I have worked with many exceptional leaders, and Sandrine is undoubtedly one of the most outstanding. Her global perspective and dedication to sustainability make her an ideal fit for Cumulus.

Sandrine has a proven track record in design education, particularly in sustainable design. As Academic Director at Design-The Sustainable Design School in France, she has been at the forefront of curricular innovation, ensuring that students are prepared to lead the way in responsible design practices. Her work in interdisciplinary collaborations and research emphasizes holistic solutions for a sustainable future—an approach that aligns perfectly with Cumulus' mission.

Before her current role, Sandrine served as Associate Professor and Chair of Industrial Design at California College of the Arts in San Francisco, where she fostered cross-disciplinary initiatives and worked to bridge various fields of design. Additionally, her industry experience as a creative director at LUNAR Design and STARCK studio brings a practical perspective that enriches her approach to education.

With her experience, vision, and commitment to sustainable design, Sandrine is an excellent candidate who will make a significant contribution to Cumulus. I wholeheartedly endorse her and encourage the board to consider her for this important role.

Please feel free to reach out if you need further information.

Best regards,

A handwritten signature in blue ink that reads "Demian Horst".

Demian Horst
Head of Institute
Umeå Institute of Design
Umeå University