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Zaragoza, 14 February 2025

## To whom it may concern

**Subject:** Recommendation letter for the Candidacy of Prof. Teresa Franqueira to the Cumulus Executive Board

On behalf of the Escuela Superior de Diseño de Aragón, I am pleased to recommend Professor Teresa Franqueira, Associate Professor at the University of Aveiro, for the Cumulus Executive Committee (2025-2028).

During her first term on the Cumulus Executive Committee (2022-2025), we have been able to see her leadership skills, intellectual rigor and ability to foster collaboration, making her an ideal candidate to continue on the Cumulus Executive Committee.

We have had the honor of having Teresa's collaboration for many years when she was the International Coordinator of the DESIS Network. We counted on her support to ESDA to begin our journey in founding the ESDA DesisLab. Thanks to her continuous management it has been very easy and positive to weave an international network, strengthen the project and develop new collaboration tools through Cumulus. Her deep knowledge of design for social innovation, combined with her global perspective and strategic thinking, is a great asset for her continued membership of the Cumulus Executive Committee.

Professor Franqueira has extensive international experience in teaching and research, but her most striking quality is her extraordinary ability to interact with diverse contexts and cultures. She is a sure asset for teamwork. She stands out for her quick understanding of ideas and proposing intelligent solutions with strategies that facilitate the development of any project.

For these reasons, I strongly support Professor Teresa Franqueira's candidacy for the Cumulus Executive Committee.

Sincerely yours,

Eugenia Pérez de Mezquia, Directora

Escuela Superior de Diseño de Aragón