



Aveiro, 6th February 2025

Subject: Endorsement for Teresa Franqueira for the membership in Cumulus Executive Board

Dear Ladies and Gentlemen,

I would like to officially endorse Teresa Franqueira to become a member of the Cumulus Executive Board 2025-2028.

We, as University, are happy and determined to participate once again in the activities of the Cumulus Association and therefore support her participation in the Cumulus Executive Board. Considering Prof. Teresa Franqueira's personal and professional qualities, we believe that she will continue to make a very valuable and visible contribution to the University of Aveiro and to the international design community in general, as well as to the Cumulus network.

Sincerely,

Director of the Department of Communication and Art

Professor Ana Isabel Veloso